

1. My motivation to run for District Attorney for Norfolk County is reactionary to my deep concern for the decline in public confidence I have witnessed. The handling of the Karen Read, Aiden Kearney, and Sandra Birchmore cases put a spotlight on the office, revealing misconduct, misuse of taxpayer resources, and the overall undermining of public trust.
2. My top three priorities as DA would be: 1) Expanding transparency, 2) Restoring public confidence, and 3) Changing the culture of the office from the current prosecutorial mindset to a more diversified, fair, and evidence-based approach.
3. Transparency, accountability, adherence to ethical standards, and resistance to political influence in the DA's office would be addressed through a commitment to fair and equal treatment, with no exceptions. I will carry out a review of the cases that led to the decline in public confidence to ensure that the structural weaknesses that allowed such misconduct are addressed and resolved. Appointments would be merit-based, not political, and with the goal of filling positions with members of the community. I will also place training and review as a top priority to ensure that everyone I oversee is meeting the standards necessary for success.
4. During my time on the Governor's Council, I always strived to be cognizant of the disparate impacts of carceral procedures on various groups. I questioned each nominee for a judgeship with this in mind, with the goal of promoting fair legal proceedings. I would take these ideas with me in my role as Norfolk County District Attorney. To ensure these goals are implemented in practice, I will focus my efforts on listening to and working with those impacted by the decisions our office makes.
5. I have personally sponsored many people in Alcoholics Anonymous and Narcotics Anonymous and have not had a drink myself in over 30 years; I have seen firsthand the impacts these struggles can have on not only an individual, but their loved ones and their communities. As Clerk-

Magistrate, I have organized and conducted Drug Courts, Mental Health Courts, and Veterans Courts for those with substance abuse and mental health disorders. The objective of which is to treat the disorder and work towards a better future. Often, substance abuse disorders, mental health issues, and housing instability are cyclically connected. I want to work towards ending the cycle through treatment instead of jumping to convictions as the one-size-fits-all solution. Convictions often result in a life-altering stigma being placed on an individual who may simply need support. I will work towards expanding methods of support for those who need it most.

6. I want to focus on diversion in these situations. I want to get these individuals into programs and get them the support they need. There is a large percentage of people in correctional facilities who have found themselves there due to a lack of necessary treatment or access to certain resources, who now must spend the rest of their lives with a stigma that impacts their ability to act as a participatory member of society. I believe we need more diversion programs to combat this.
7. My understanding is that most cases of gun violence result from a lack of attention to safety measures and from the illegal acquisition and use of firearms, not from those who have sought out permitted possession through the appropriate legal channels. I will focus my efforts on those situations in which legal guidelines are being ignored and will seek to promote more knowledgeable use of firearms.
8. One way I will measure success is by looking at how many individuals were given the chance to succeed while I am in office. How many people were given the opportunity to avoid a stain on their record, to treat their condition, to attend a program that targets the issues they are facing? That will be at the forefront of my mind when measuring my success as District Attorney of Norfolk County
9. I would like to take the reputation of the Norfolk County District Attorney's office, which is at its lowest, or the lowest I have ever seen it, and get that reputation back up to where it should be. I will make the

District Attorney's office of Norfolk County one of the top District Attorney's offices in the Commonwealth.